



ROADS Services Training Group LOCAL AUTHORITY ROADS CONFERENCE and EXHIBITION - 2019

Lyrath Estate Hotel, Kilkenny, May 2019.

LOCAL AUTHORITY ROADS CONFERENCE and EXHIBITION – 2019

Public Lighting

Daragh Quill Road Management Office

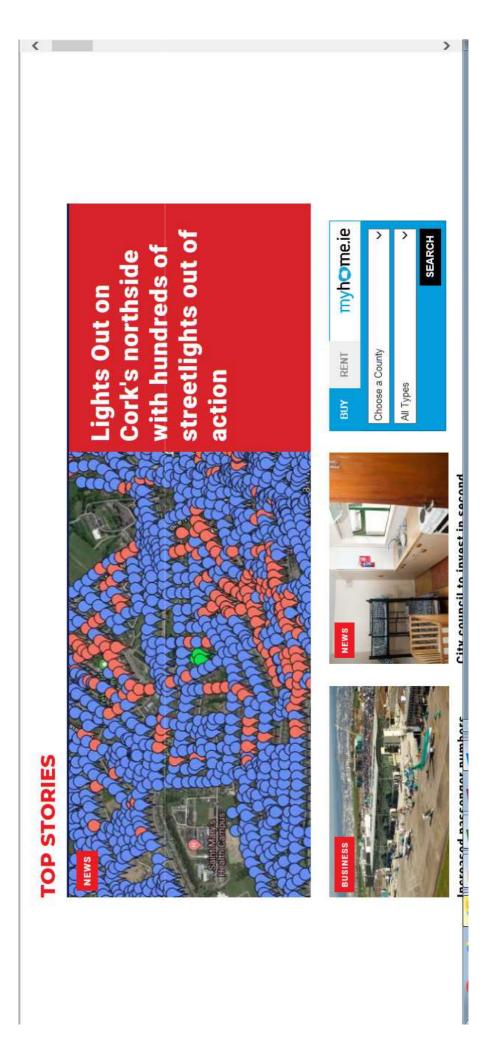




An Roinn Iompair Turasóireachta agus Spóirt Department of Transport, Tourism and Sport



- Background
- Implementation Phase
- Tender Process
- Programme
- Challenges



Why are LA's doing this project?

2020 & 2030
Energy
Efficiency
TargetsCost SavingsPhase out of
SOX lightsESBN
Unbundling

Project Proposal

- A Regional Design & Build Project with Lead Authority
- **100%** retrofit to energy efficient LED Lantern's
- **3.7%** replacement of non ESBN Columns (Revised BC addendum)
- Financed through HFA loans to each LA
- Asset Condition Survey



Update on Project Peer Review

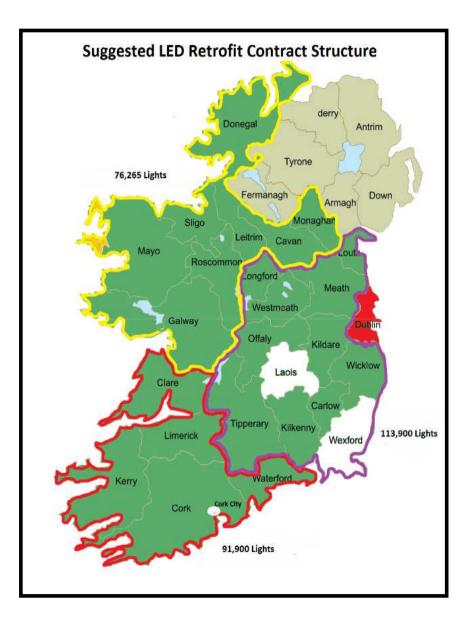
- Business Case & CBA Completed; NTMA assistance
- Formal LGMA (PSROG) Review process undertaken
- First review commenced early 2018 and Completed September 2018 .
- Business Case Approved by Public Sector Reform Oversight Group (PSROG)











Chief Executives Signed up to Regions -Project Excludes Dublin's -Laois, Wexford, Cork City have separate plans



Economic& Financial Summary

Economic Outputs

- Includes for Shadow Costs on Capital (130%)
- Updated Carbon Emissions
- Updated Discount Rate (4%)

Base Case (€m)	Incremental
Present value @ 4% discount rate (€m) &	
SPPF 130%	
Incremental capital costs	(107.5)
Avoided energy costs	127.9
Avoided maintenance costs	39.8
Avoided carbon costs	19.5
Incremental terminal value	(1.8)
Total benefits	185.4
CBA Outputs 60% Efficiency	
NPV (€m)	77.9
Benefit cost ratio	1.7
IRR	11.8%
Discounted payback (years)	10.6













Economic Sensitivity Analysis

Sensitivity Analysis	Base Case	(1) LED efficiency -23%	(3) Maintenance saving 0%	(5) LED costs +78%	LED Efficiency -15%, Maintenance -20%, LED Costs +20%
Present value @ 5% discount rate (€m)					
Incremental capital costs	(107.5)	(107.5)	(107.5)	(184.3)	(127.2)
Avoided energy costs	127.9	58.9	127.9	127.9	89.6
Avoided maintenance costs	39.8	39.8	(6.4)	39.8	24.4
Avoided carbon costs	19.5	9.0	19.5	19.5	13.6
Incremental TV of LEDs	(1.8)	(1.8)	(1.8)	(3.6)	(2.3)
Total benefits	185.4	105.8	139.2	183.7	125.3
CBA Outputs					
NPV (€m)	77.9	(1.7)	31.7	(0.6)	(1.9)
Benefit cost ratio	1.7	1.0	1.3	1.0	1.0
IRR	11.8%	3.8%	7.3%	4.0%	3.8%
Discounted payback (years)	10.6	0.0	15.1	0.0	0.0













Project Funding



Self Certify, compliance with: Section 11 of housing (Miscellaneous Provisions) Act 2009

Local Authority Pass Council Resolution

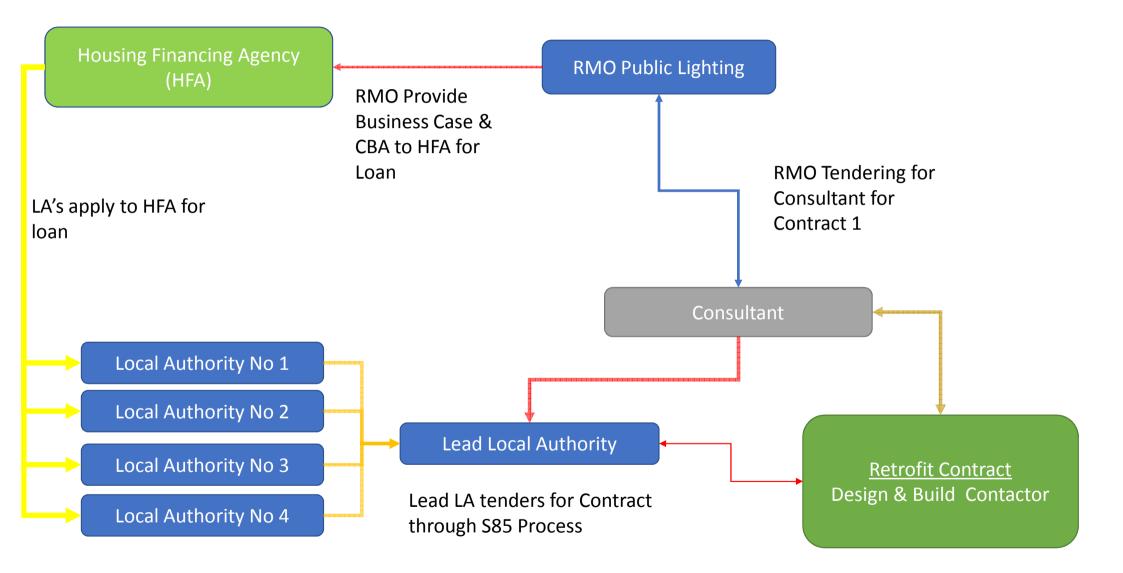
Approval and Sanctioned by:



An Roinn Tithíochta, Pleanála agus Rialtais Áitiúil Department of Housing, Planning and Local Government



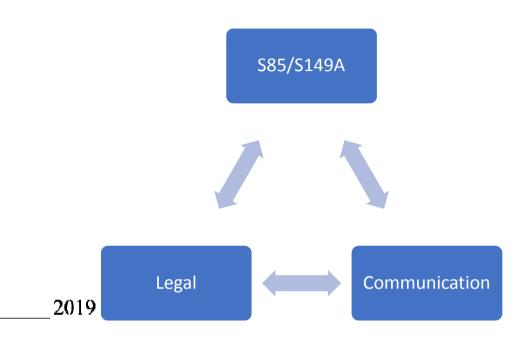
RMO to Coordinate DHPLG & HFA



REGIONAL STRUCTURES & ARRANGEMENTS



Inter – Local Authority Legal Dated this greement BETWEEN CORK COUNTY COUNCIL. One Part AND LIMERICK CITY & COUNTY COUNCIL Other Part SECTION 85 AGREEMENT AN AGREEMENT made the day of 2019 BETWEEN



- Draft of Agreement Prepared
- RMO Board to Review
- Agreement to be circulated to sector







Section 85 V's Section 149A

Section 85 is a Reserved Function – Council Approval

- Section 149A is an Executive function Chief Executive Sign Off
 - Shared services
 - Matter is being investigated and being counsel for an opinion



Regional Structures; Kick Off Meetings

Regional Kick off Meetings Held

- Cork 15th Feb/ Tralee 15th March
- Naas 6th March
- Roscommon 12th March
- Lead Authority Agreed as
 - Cork (South West Region)
 - Kilkenny (Eastern Region)
 - Galway or Mayo (North West Region)
 - Feedback: Preference for Staggered Sequencing of Contracts
 - Concerns regarding Condition of Asset and Client Exposure
 - Design Approval Process; Need for Client Design Expertise?

TECHNICAL CONSULTANCY

Technical Consultancy Contract Update

Consultancy Contract 1 (RMO as Client)

There are 5 no. work packages within this commission:

<u>Work Package 1:</u> Produce RMO Public Lighting Asset Management Research Paper, Retrofitting Guidance Document and Contract Specifications

<u>Work Package 2:</u> Develop Model Forms of Contract for Retrofit Contracts

<u>Work Package 3:</u> Produce Tender Documents for Regions

Work Package 4: Develop Model Forms of Maintenance Contracts

Work Package 5: Tender Evaluation & Report for Regions

Technical Working Group Update

- First Meeting March 27th @ LGMA Offices
- Chairman: Mr. Brian Kennedy DOS Limerick City & County Council.
- Tasked to review and comment on project documents and specification etc.
- Representatives from Regions /TII etc
- Next Meeting 10th May 2019











PROGRAMME



Ð	RMO An Cirlig um Balinistiù Bolthne Road Management Office		R	oad Man <u>DR</u>			fice (RM w Mast				de										se	ລໂ	K	NP
•	Task Name	Start	Finish	Duration	, 2017 Jan		, 2018 Sep Ja	Otr 2,		Qtr 1,			4, 202			3, 2021 Sep		Otr 2, 2 May	022 Sep	Qtr 1, 2 Jan	2023 May		, 2023 Jan	M
25	Tender Period (35 days-electronic issue assumed)	01/11/2019	03/01/2020	9.2 wks			Tender	Period (35 daysel	ctronic	issue as	sumed)												
26	Christmas Break	24/12/2019	31/12/2019	1.2 wks					Christm	as Brea	k													
27	Tender Returns & Tender Opening	03/01/2020	03/01/2020	0 days				Tende	r Returns	& Tende		ng												
28	Tender Evaluation & Post-Tender Clarification Interviews	06/01/2020	28/01/2020	3.4 wks			Tencer	Evaluatio	n & Post-	ender (ion Inte	erview	rs										
29	Tender Report / Recommendation to Client	28/01/2020	28/01/2020	0 days			1	Tender R	eport / Re	comme	ndation 01	to Clien	it											
30	Client Approval of Tender Report and Proposed Establishment of Preferred Bidders For Works	29/01/2020	07/02/2020	1.6 wks	Client	Approva	l of Ter der	r Report	and Propo			nt of Pr	eferre	ed Bido	ders i	or Wo	rks							
31	Issue Notification Letters to Unsuccessful Bidders/ De-Briefings	10/02/2020	10/02/2020	1 day			Issue Not	ification	Letters to	Unsucce	essful Bio /02	ders/ C	De-Bri	efings										
32	Issue Letters of Intent to Preferred Bidders	10/02/2020	10/02/2020	1 day				Issue Le	tters of In	tent to F		l Biddei	rs											
33	Receipt / Review and Approval of Letter of Intent Requirements (Tax Clearance / Insurances / Pension provisions etc.)	11/02/2020	24/02/2020	2 wks	Review a	and App	roval o [‡] Le	tter of In	tent Requ	irement 24	s (Tax Cl /02	earance	e / Ins	urance	es / P	ension	provis	sions etc	.)					
34	Contract Award Cooling-off period	11/02/2020	26/02/2020	2.4 wks				Con	tract Awa	rd Cooli 26	ng-off p /02	eriod												
35	Issue Letter(s) of Acceptance to Successful Candidates	26/02/2020	26/02/2020	0 days			lssu	e Letter(s) of Accep		o Succes 6/02	sful Car	ndidat	tes										
36	Works Contracts - Regions 1, 2 and 3	27/02/2020	04/03/2024	1048 days										w	orks	Contra	cts - R	egions 1	, 2 and 3					
37	Ramp up of Design & crews	27/02/2020	29/04/2020	45 days					Ramp u	p of De	sign & cr 29/04	ews												
38	Delivery inc. Phased handover.	30/04/2020	02/03/2022	480 days								elivery	inc. Pl	hased	hand	over.		02/03						
39	Defects Period	03/03/2022	04/03/2024	523 days															De	efects Pe	riod			4/03

PM18007_RMO Lighting-Master Overview Programme_Rev 10(14-01-2019).mpp





Overall

Programme (Draft)









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Programme Summary

- 2019: Contract Document Preparation
- 2019 Q2: Works Contracts Framework
- 2019 Q4: Tender Works Contracts Region 1
- 2020 Q1: Works Contract Commence
- 2020- 2022: Retrofit (2yrs+2yrs Defects Period)

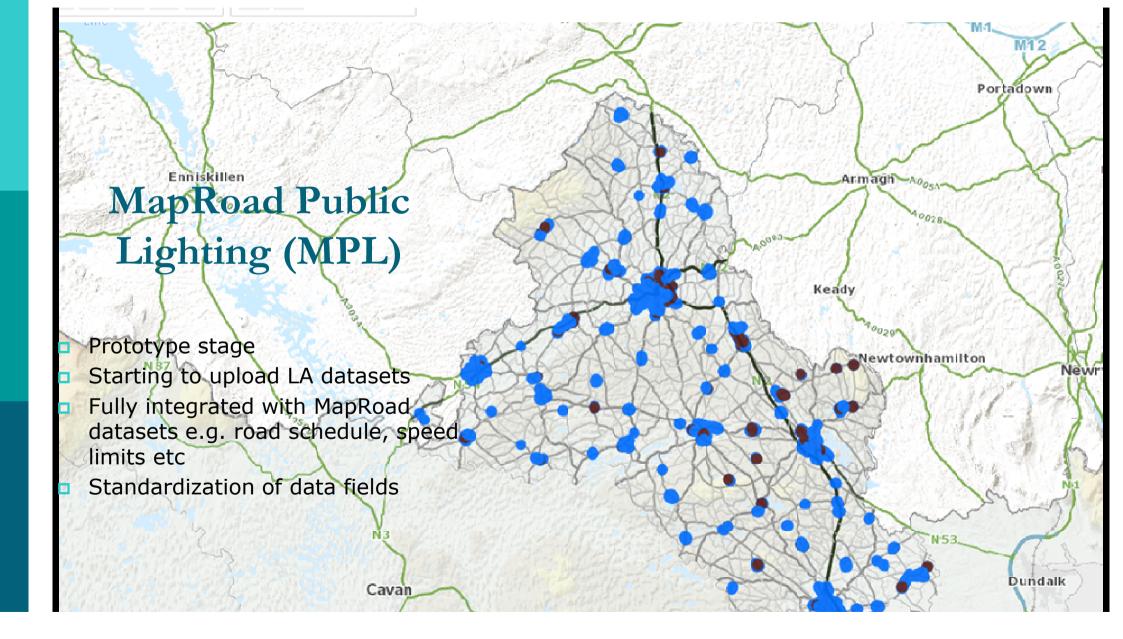
Subsequent Regions following On.

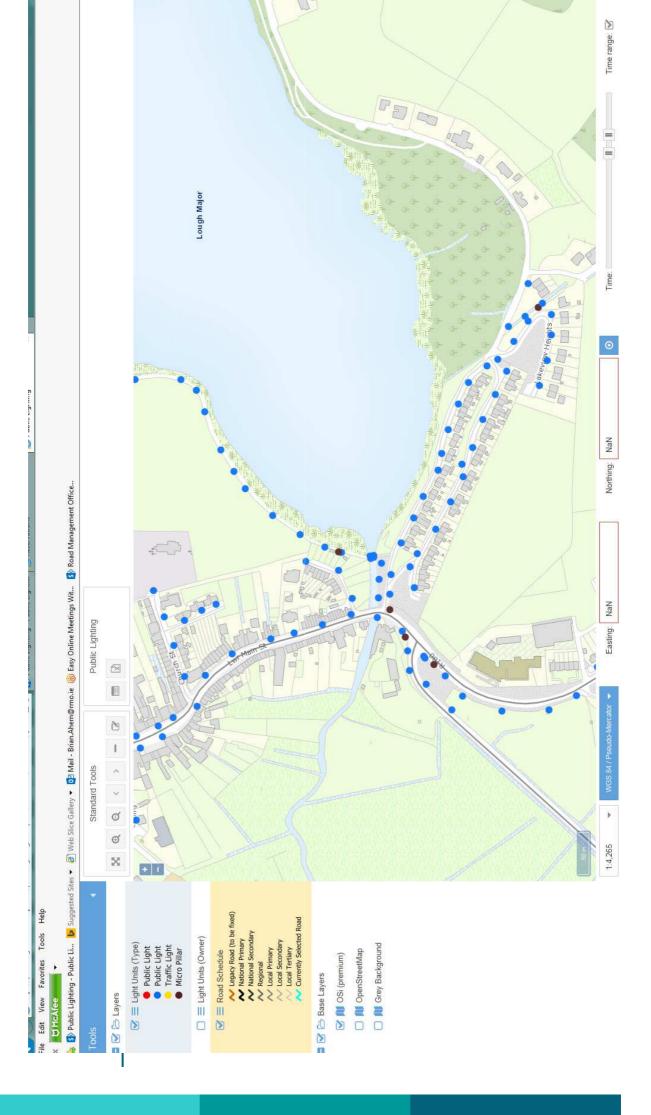
Note: RMO Board considering optimum regional phasing of works.





DATABASE MANAGMENT









MapRoad Public Lighting

- Local Authorities:
- Need to get MPL usable to enable filtering etc
- Validate data upload to MPL
- LA's need to start UMR matching etc.
- Phase 2 Development
- RMO:
 - Visual Condition Survey Information
 - Testing Information
 - Compliance with TR22

TENDER PROCESS



Contract Options

Strategy

Criteria Analysis of:

- Public Works Contracts
- NEC4 Engineering & Construction Contracts – Options A – F.
- FIDIC Contracts Red, Yellow, Orange, Silver & Gold Books.
- EPC Energy Performance Contracts.
- Competitive Dialogue.

Contract Type Evaluation

				Weighted Criter	ion			
Contract Option	Cost (5)	Programme (3)	Quality (4)	Energy Savings (5)	Risk (4)	Administration(3)	Return on Investment(5)	Total Score
PW-CF3	7.5	4.5	6	7.5	7.5	4.5	7.5	45
PW-CF4	22.5	12	20	22.5	20	18	22.5	137.5
PW-CF10	15	9	12	22.5	20	9	22.5	110
PW-CF11	15	4	10	10	12	3	10	64
NEC4 Option B	30	18	20	22.5	30	13.5	22.5	156.5
Fidic Yellow	22.5	15	20	22.5	20	13.5	22.5	136
EPC	7.5	4.5	6	7.5	7.5	4.5	7.5	45

Procurement

- Restricted Procedure
- 2 Stage Process
- Stage 1: Standard Suitability Assessment Questionnaire Pass/Fail & Quality (Company Project Experience)

Meet The Buyer Event

14th May 2019 Maldron Hotel Dublin Airport

Cork County Council & Kilkenny County Council PIN Notices

 Stage 2:
Quality (Project Specific)
Price

Project Title:	Framework Agreement for Local Authority Public Lighting Upgrade for Energy Efficient Project							
Approximate Size and General Description of the Works:	Energy Efficient Project The Cork County Council (Contracting Authority) is acting as a central purchasing body in respect of a multi-party framework agreements (each a Tramework Agreement) for the provision of Public Lighting upgrades from existing lanterns to LED technology. The full project contains circa 280,000 lights The works will include a variety of arabiting works to rectify outstanding legacy issues where required. The Framework Agreement has an anticipated duration of 2 years with an option for the Contracting Authority to extend the duration, at its discretion, for up to a thrher 2 years, in 2 morthy intervals, followed by such other extension as the Contracting Authority considers appropriate at its discretion. The Local Authorities (and the National Roads Authority) that will be entitled (but not object) to draw down. Services form each Framework Agreement in accordance with the rules of the individual Framework Agreement are: Cardior County Council Card: County Council Card: County Council Card: County Council Galway Council Galway Council Galway Council Galway Council Card: County Council Card: County Council Card: County Council Card: County Council Calawy Council Card: County Council Calawy Council Card: County Council Calawy Council Calawy Council Card: County Council Lawing Coun							
	Meath County Council Monaghan County Council Offaly County Council Rescommor County Council Sligo County Council South Dubin County Council							
	Tipperary County Council Waterbid City and County Council Wesdrod County Council Wesdrow County Council Wicklow County Council National Roads Authority (each a "Cient" for the purposes of this document and collectively							

Stage 1 SAQ

- Suitability Assessment
- Questionnaire
 - Qualifications Managerial
 - Qualifications Personnel
 - Works of past 5 years
- 5 Candidates selected and invited to Stage 2

Framework Advertised by Lead LA May 2019

WORKS CONTRACTS ADMINISTRATION AND SUPERVISION



Resources: Contract Administration & Supervision Drivers:

Design and Build Contracts

Form of Contract yet to be Determined (NEC3 considered)

Contractor self certifies work

Client/Employer Rep auditing role

Contractor designs, undertakes installation, collects data - new lantern type etc, condition rating data, testing? - extent to be determined.

Information submitted to Employers Rep before certifying payment;

Lead Authority : Employers Representative

Night time Supervision and Auditing a requirement.













Resources :

Administration/Supervision

Construction Phase Supervision

Project Resident Engineer

Senior Resident Engineer (Civil)

Senior Resident Engineer (Electrical)

Assistant Resident Engineer (Civil)

Assistant Resident Engineer (Electrical)

Technicians

Quantity Surveyor

Electricians

Requirements :

- •Technical Specialists
- •Training Required to Audit Condition Surveying
- •Electrical nature of work
- •Structural Engineering
- •Contract Administration of Design and Build Contracts

•Consider Geographic Spread

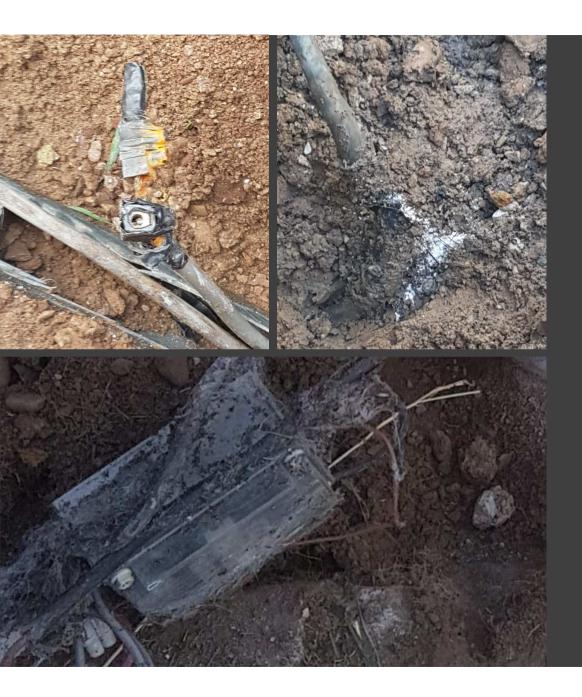


CHALLENGES:

CONDITION OF ELECTRICAL NETWORK

- LACK OF DUCTING
- NON STANDARD CONNECTIONS
- UNCERTIFIABLE
- LOW COVER





CHALLENGES

WORKING WITH CONCENTRIC CABLING

- DIRECT CONNECTION TO ESBN NETWORK
- NOT EARTHED
- SAFETY CONSIDERATIONS:
 - WORKER SAFETY
 - PUBLIC SAFETY

UNDERGROUND UNBUNDLING



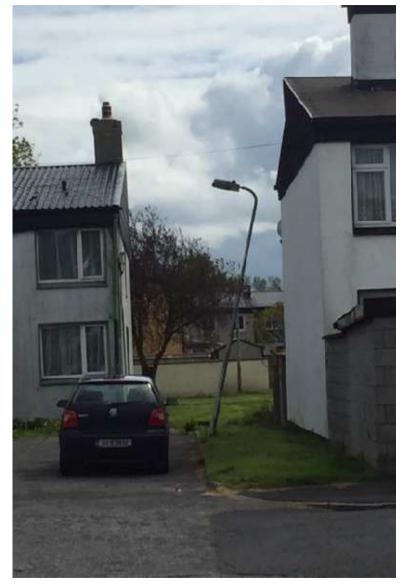








INTERNAL CORROSION





CHALLENGES – RETROFIT DESIGN & GLARE

VEGETATION





CHALLENGES – ARCHITECTURAL/HERITAGE COLOUR TEMPERATURES



LIVE CONNECTIONS









Poor & Unsafe Electrical Connections

- ESBN fused cut-out
- Isolater
- Neutralising connection
- Earth Rod
- Customer main switch fuse
- Circuit fuse

ESBN Update

Public Lighting Working Group meeting on May 7th in Portlaoise

- 3 no. workstreams being progressed:
- Revision of Requirements Document
- MoU / SLA
- Concentric cable











Many Tasks & Workstreams



Many Clients & Stakeholders

Government Depts/Agencies/ National Bodies/LA's





Governance – Many Decision Makers

RMO Board	LGMA PSROG	Advisory Group	Unit Meetings	Technical Working Group
ESBN Working Group	CRU	Southern Regional Workshop	Eastern Regional Workshop	North West Regional Workshop
	Technical Consultancy	LUTS	CCMA	
Second Statement Market Automatic Market	os Spört poput	hro		Relation Constantial Scienceshafts are non-Nacional Scienceshafts Constant Action & Enderstanding Constant Action & Enderstanding

Project Risks – Registered & Mitigation

- Funding
- ESBN
- Infrastructure Deficiencies
- Software Development
- Extent of Data/Condition rating/testing
- Client Supervision Expertise/Resources
- Consistency of Approach/Collective By in
- Political Buy In
- Environmental Concerns/Planning Compliance
- Health and Safety Management
- Cost Control
- End Product; Fit for Purpose -Performance and Energy Savings



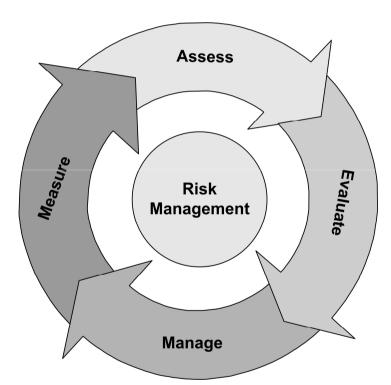






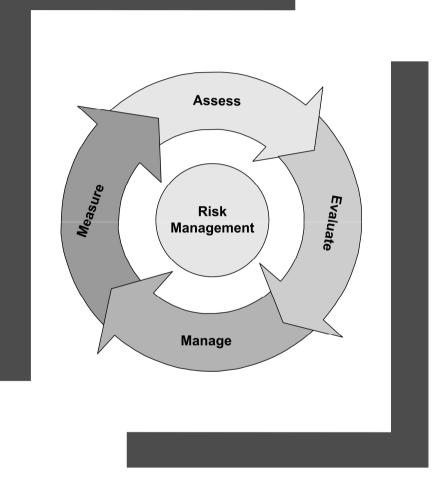






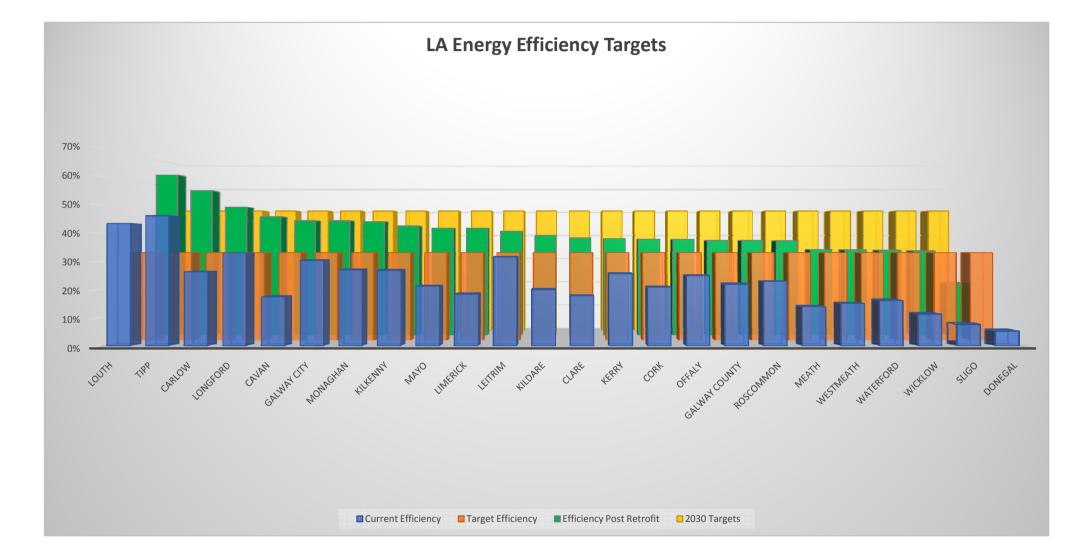
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DQ1 DARAGH QUILL, 02/05/2019



Project Risks – High Risks

- GCCC Approval
- Delays Cost Money; Programme
- LA/RMO Resources
- ESBN Unbundling/Legacy Cabling





Ireland - 28th 8% **20%** 35% 22% 0% **OVERALL PERFORMANCE** PROGRESS ON DOMESTIC TARGETS SUPPORT TO INCREASED PROMOTION OF ON CLIMATE AND IMPLEMENTATION ADDITIONAL AMBITION DURING MORE AMBITIOUS TO EU TARGETS ENERGY INDICATORS 2020 TARGETS **NEGOTIATIONS ON** EU TARGETS AND **REVISED LEGISLATION** STRATEGIES























More of These Before/After



Thank You