# Optimising Services Delivery in the Water Industry

## Water Services Delivery – A Single Way of Working

Dr. John Tierney Managing Director Irish Water









### What's it All About

Government Policy – What are the answers to two very important questions

- Water Services How do you pay for them?
  Govt Answer State Subvention and Water Charges
- 2. Water Services How would you manage the process of delivery?

**Govt Answer** – Irish Water in conjunction with LAs

So that you can fulfil the vision of having safe, affordable and environmentally compliant services to all customers

### How do you pay for it

- Previous funding model within narrow tax base
- \* Govt Debt end 2014 €203bn or 109% of GDP
- \* Govt Current Deficit end 2014 €8.8bn or 4.1% of GDP
- Water Framework Directive and Charging
- Now have Subvention/Equity/Borrowing and Charges
- \* In the context of Allowances, Capping, and Water Conservation Grant
- \* MCT and its implications

# How Do You Manage the Process of Delivery

- \* Previous Model Uneconomic Entities, Issues with Prioritisation/Allocation and Asset Mgt and O and M
- \* Current Condition of Infrastructure coupled with
- \* Demands of River Basin Management Plans/EU
- Now have National Approach IW working with LAs
- Risk Based Approach with focus on Asset Mgt, standardisation and cost efficiency
- \* Now Billing, Borrowing, and Investing in Infrastructure in the context of Economic and Environmental Regulation

### Achievements to date

- Transition to IW/SLA Management
- Implementation of systems including WAM
- \* Cost Efficiency start made
- Price Control Decision/Implementation/IRC2
- \* Capital Programme incl Minor Capital Programme
- Water Services Strategic Plan
- National Lead Strategy
- Customer Service
- \* Customer Billing/Payments

### Challenges

- \* MCT But in second year of the long life of a Utility
- \* The Way We Work Together
- \* The Brand

#### **Customer First**

- \* Hybrid Model IW and LAs
- \* SLA Review Need to Refine
- \* WIOF has to be the platform for the longer term
- \* So that we can develop a Single Way of Working
- \* Customers only concerned with quality service at the point of contact (at least cost)
- Need to evolve to a Modern Utility Standard –
  Scottish Example

#### The Future

- \* We must think Customers First
- With one cost efficient service for the Country
- Delivered through National/Regional/Local services
- \* With fully functioning Assets based on real time data
- \* Operating to common standards based on international comparators
- \* Supporting economic growth
- \* And funded by users with Government Support So that we can provide safe, affordable and environmentally compliant services to all customers